

Company Cash Flow Statement

Year ended 31 December 2007

All figures in £ millions	Notes	2007	2006
Cash flows from operating activities			
Net (loss)/profit		(43)	78
Adjustments for:			
Income tax		(67)	(67)
Net finance costs		183	63
Other liabilities		(1)	16
Amounts due from subsidiaries		(499)	(115)
Profit on sale of subsidiaries		(32)	–
Amount written down in investments in subsidiaries		–	20
Net cash used in operations		(459)	(5)
Interest paid		(247)	(175)
Tax received		99	55
Net cash used in operating activities		(607)	(125)
Cash flows from investing activities			
Acquisition of subsidiaries, net of cash acquired		(46)	(120)
Disposal of subsidiaries, net of cash disposed		913	–
Interest received		5	15
Net cash generated/(used in) from investing activities		872	(105)
Cash flows from financing activities			
Proceeds from issue of ordinary shares	7	12	11
Net (investment in)/Group contribution to purchase of treasury shares		(33)	6
Proceeds from borrowings		347	–
Repayment of borrowings		(391)	(12)
Dividends paid to Company's shareholders		(238)	(220)
Net cash used in financing activities		(303)	(215)
Effects of exchange rate changes on cash and cash equivalents		1	(10)
Net decrease in cash and cash equivalents		(37)	(455)
Cash and cash equivalents at beginning of year		(183)	272
Cash and cash equivalents at end of year	4	(220)	(183)